

NAVAL INTELLIGENCE SUPPORT CENTER

COMMAND HISTORY

1986

STATEMENT OF PURPOSE

(U) "Our purpose is to produce quality intelligence, responsive to the needs of our consumers, enabling the Navy and the nation to sustain a technological advantage over potential enemies.

To this end...

- \* We are a goal-oriented organization. We produce!
- \* Credibility is our hallmark. All of our efforts must protect and promote it.
- \* We will strive through our people and technical facilities to place NISC in a leadership position in its field.
- \* We are committed to providing a physical and intellectual working environment that stimulates our employees' interest and productivity."

NISC SEMINAR  
26-28 February 1986

MISSION

(U) To process, analyze, produce and disseminate scientific and technical intelligence and develop threat assessments on foreign naval systems in order to support national and Navy strategic plans, research and development, objectives and programs, and perform such other functions and tasks as directed by higher authority.

SUMMARY OF FUNCTIONS

- \* (U) Analyze, produce and disseminate all source scientific and technical (S&T) intelligence on foreign naval systems.
  - Determine significant technological advancements prior to IOC through accurate forecasts and projections.
  - Support U.S. naval weapon systems planning, research, development and acquisition communities.
  - Support national technology security programs.
  - Support active and reserve U.S. naval forces S&T intelligence training programs.

ENCLOSURE(1)

[REDACTED]

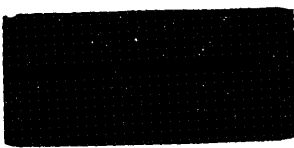

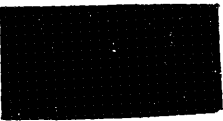
\* (U) Support the OPINTEL activities of Naval Intelligence in its Navy and national roles.

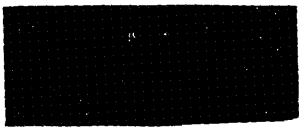
\* (U) Support effective employment of U.S. naval operating forces.


\* (U) Support the DoD and national intelligence programs.

#### ORGANIZATIONAL

- (U) Commanding Officer, Capt. A. J. Holifield, Jr., requested and was granted extension through mid-1987.
  - (U) Hired a new Technical Director, Mr. J. Guarini. The position was vacant for nearly a year.
  - (U) Conducted an off-site management seminar. Recommended solutions to a wide range of personnel, facility, production and procedural problems were identified and promulgated Command-wide in a NISC 1986 Action Plan.
  - (U) Performed an in-depth study of the NISC structure to determine if the Command should be organizationally realigned to more effectively and efficiently respond to user requirements. Conclusion was to effect a major, Command-wide reorganization. Figure 1. is the old organization chart and Figure 2. is the new structure.
  - (U) Established and provided technical membership and executive secretarial support to the Director of Naval Intelligence (DNI) submarine and aircraft projection boards. These efforts have led to significantly revised force level projections which are supported by DIA.
  - (U) Performed a comprehensive review of base resources. Results are that some analytical efforts were terminated, some were reduced or delayed, and some high priority areas were expanded. A few new analytical efforts will be initiated during FY 1987.
  - (U) NISC analysts actively participated in OPNAV sponsored POM war games, warfare appraisals and systems effectiveness studies to assist Navy planners to identify and define future weapon systems requirements.
- [REDACTED]

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- (U) Performed an in-depth review of Navy representation on all S&T-related DCI committees, subcommittees and working groups, and made changes where appropriate to ensure that the Navy has the best representation available in that arena.
  - (U) Initiated action to terminate NISC production of several Naval Warfare Publications (NWP) which are of marginal use to the operating forces. This action will allow redirection of Command resources against higher priority production tasks.
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- (U) Established a dedicated working arrangement with the Center for Naval Analysis (CNA) to assist both organizations in the resolution of specific naval-related analytical areas.
  - (U) Signed a Memorandum of Agreement (MOA) with the Navy Operational Intelligence Center (NAVOPINTCEN) concerning the establishment of the Strike Projection Evaluation and AAW Research (SPEAR) Group and functionally transferred five (5) billets to that organization.
  - (U) Consolidated all NAVINTCOM graphics and visual communications resources at NISC at the direction of CNO. Three (3) NAVINTCOM Headquarters billets and three (3) NAVOPINTCEN billets were functionally transferred to NISC.
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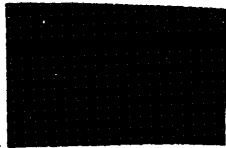
- (U) Provided detailed threat assessment support to 259 separate naval weapon systems development programs. Feedback from Program Managers was extremely positive, with overwhelming consensus that the scope and detail of the generic threat assessments are exactly what is needed.
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- [REDACTED]
- (U) Made substantial progress on the development of the automated Command data base of S&T characteristics and performance data on foreign naval systems. When fully operational in 1987, data accuracy and consistency in Command products will be substantially improved and analysts' time in cross-checking information will be significantly reduced.

- [REDACTED]
- (U) One of the Command's most hardworking, dedicated analysts, Mr. Gregory M. Berbert received the DIA sponsored Herman Dworkin Award as the outstanding intelligence analyst in DoD in 1986.
  - (U) NAVINTCOM Inspector General (IG) inspection and Navy Audit were conducted during the year. NISC passed both with no major problems.
  - (U) NISC and non-NISC Naval Reserve Units consisting of 174 reservists (121 officers and 53 enlisted) performed ACDUTRA at NISC. In addition, NISC conducted a two-week ACDUTRA Advanced Language Proficiency Workshop for 31 reservists and hosted a two-week ACDUTRA Defense Intelligence College sponsored S&T Intelligence Analyst Introductory Course for 10 reservists.

#### PRODUCTION

- (U) Responded to 3800 tasks from external sources - 10% increase from FY1985.
  - (U) Produced 400 publications, periodicals and large translations - 30% increase from FY1985.
  - (U) Printed 6.5 million units and contracted for 16 million units - 7% decrease from FY1985.
  - (U) Produced 0.9 million photographic units - same as FY1985.
- [REDACTED]

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- (U) Performed 27,200 computerized library data base searches - approximately the same as FY1985.
  - (U) Produced 2 million microfiche units - 30% decrease from FY1985. Purged Tactical Target Materials and Amphibious Studies Intelligence Data Files of non-critical information which permitted the servicing of 108 new data bases for U&S Commands while reducing the overall yearly production.
  - (U) Produced 21,000 S&T line drawings, conceptual artwork and briefing materials - up slightly from FY1985.
  - (U) Supported DIA in establishing a target data file for JCS use, including structuring the file and providing personnel training on accurate and rapid retrieval methods.
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- (U) Fifteen NISC Naval Reserve Units consisting of three hundred twenty (320) reservists (223 officers and 97 enlisted) provided support to NISC on sixty (60) mobilization readiness projects and to NAVOPINTCEN on seven (7) projects.
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